

8 March 2016

2015 FULL-YEAR AND Q4 RESULTS
TELECONFERENCE



SAFE HARBOR STATEMENT



Matters discussed in this release may constitute forward-looking statements. Forward-looking statements reflect our current views with respect to future events and financial performance and may include statements concerning plans, objectives, goals, strategies, future events or performance, and underlying assumptions and statements other than statements of historical facts. The words “believe,” “anticipate,” “intend,” “estimate,” “forecast,” “project,” “plan,” “potential,” “may,” “should,” “expect,” “pending” and similar expressions generally identify forward-looking statements.

The forward-looking statements in this release are based upon various assumptions, many of which are based, in turn, upon further assumptions, including without limitation, management’s examination of historical operating trends, data contained in our records and other data available from third parties. Although the Company believes that these assumptions were reasonable when made, because these assumptions are inherently subject to significant uncertainties and contingencies that are difficult or impossible to predict and are beyond our control, the Company cannot guarantee that it will achieve or accomplish these expectations, beliefs or projections.

Important factors that, in our view, could cause actual results to differ materially from those discussed in the forward-looking statements include the strength of the world economy and currencies, changes in charter hire rates and vessel values, changes in demand for “ton miles” of oil carried by oil tankers, the effect of changes in OPEC’s petroleum production levels and worldwide oil consumption and storage, changes in demand that may affect attitudes of time charterers to scheduled and unscheduled dry-docking, changes in TORM’s operating expenses, including bunker prices, dry-docking and insurance costs, changes in the regulation of shipping operations, including requirements for double hull tankers or actions taken by regulatory authorities, potential liability from pending or future litigation, domestic and international political conditions, potential disruption of shipping routes due to accidents, political events or acts by terrorists.

In light of these risks and uncertainties, you should not place undue reliance on forward-looking statements contained in this release because they are statements about events that are not certain to occur as described or at all. These forward-looking statements are not guarantees of our future performance, and actual results and future developments may vary materially from those projected in the forward-looking statements.

Except to the extent required by applicable law or regulation, the Company undertakes no obligation to release publicly any revisions to these forward-looking statements to reflect events or circumstances after the date of this release or to reflect the occurrence of unanticipated events.





Jacob Meldgaard

- CEO of TORM since April 2010
- Previously Executive Vice President of the Danish shipping company NORDEN where he was in charge of the company's dry cargo division
- Prior to that he held various positions with J. Lauritzen and A.P. Møller-Mærsk
- More than 20 years of shipping experience



Mads Peter Zacho

- CFO of TORM since September 2013
- Previously CFO of Svitzer
- Prior to that held various positions with A.P. Møller-Mærsk, Nordea and IFC

HIGHLIGHTS FOR 2015



2015 Results

- Pro forma EBITDA of USD 319m and Profit before tax of USD 188m, which is in line with guidance
- Q4 2015 EBITDA of USD 62m and Profit before tax of USD 28m
- Pro forma RoIC of 14% and pro forma Earning per Share of USD 2.9
- Net Asset Value estimated at USD 1,169m, corresponding to a NAV/share of USD 18.3 or DKK 125.1

Product tanker market

- The product tanker freight rates across segments were USD/day ~23,000 in 2015, which are the highest since 2008
- Low oil price increased refinery margins in the first half of 2015 leading to higher production of clean petroleum products
- Freight rates peaked in Q3 2015. Freight rates in Q4 2015 and Q1 2016 have also been at profitable and strong levels

Sales & Purchase

- Delivery of three MR newbuildings and three modern MR second-hand vessels (last three MR newbuildings have been delivered in the first quarter of 2016)
- Four LR2 newbuilding contracts with scheduled delivery in 2017-2018 including option for additional six vessels
- The value of TORM's product tanker fleet has remained flat in the fourth quarter of 2015

Corporate events

- TORM's Restructuring was implemented on 13 July 2015, thereby creating a leading product tanker owner-operator with 81 owned vessels in addition to providing TORM with strategic and financial flexibility
- TORM became a pure-play product tanker company by completing the planned wind-down of bulk activities
- Planned corporate reorganization by a redomiciliation to the UK with the aim of facilitating a future dual listing on Nasdaq Copenhagen and New York Stock Exchange

2016 guidance

- For the full year 2016, TORM expects:
 - EBITDA in the range of USD 250-330m
 - Profit before tax in the range of USD 100-180m

TORM AIMS TO BE REGARDED AS THE REFERENCE COMPANY IN THE PRODUCT TANKER SEGMENT



Pure-play product tanker owner

Active in all large segments to meet customer demands

~80 owned product tankers

Primarily spot-orientated

Limited T/C commitments

One TORM – Superior integrated operating platform

In-house technical and commercial management (preferred by customers)

Enhanced responsiveness to customers and higher TCEs

Cost-efficient without leakages

Moderate debt levels with attractive debt profile

Financial strength to pursue growth

Strong balance sheet gives a competitive advantage when pursuing vessel acquisitions from lenders and yards

Strong capital structure

One
TORM

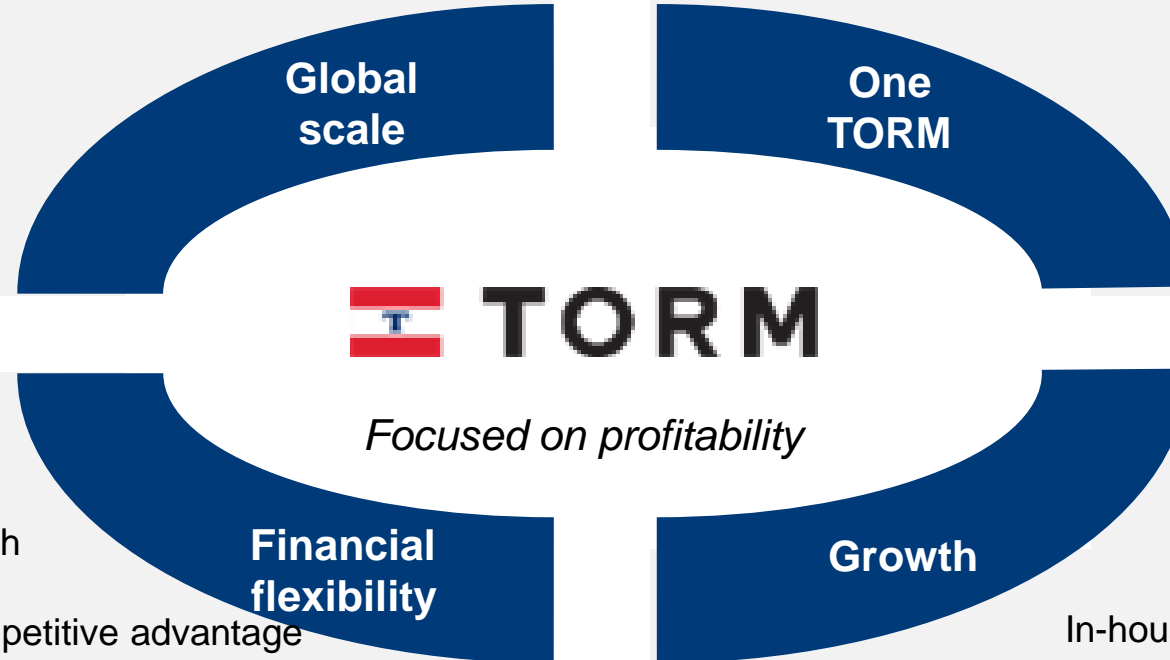
Growth

May serve as consolidator

Selective growth based on projected financial returns

In-house S&P team with relationships with brokers, yards, banks and shipowners

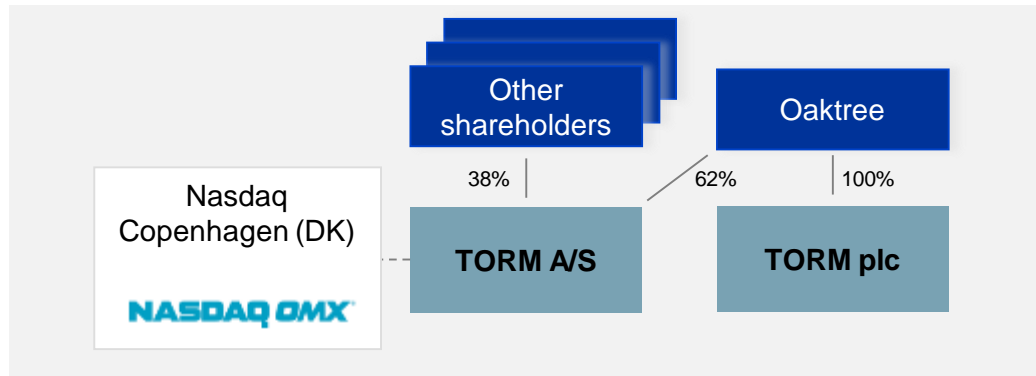
Selective fleet growth



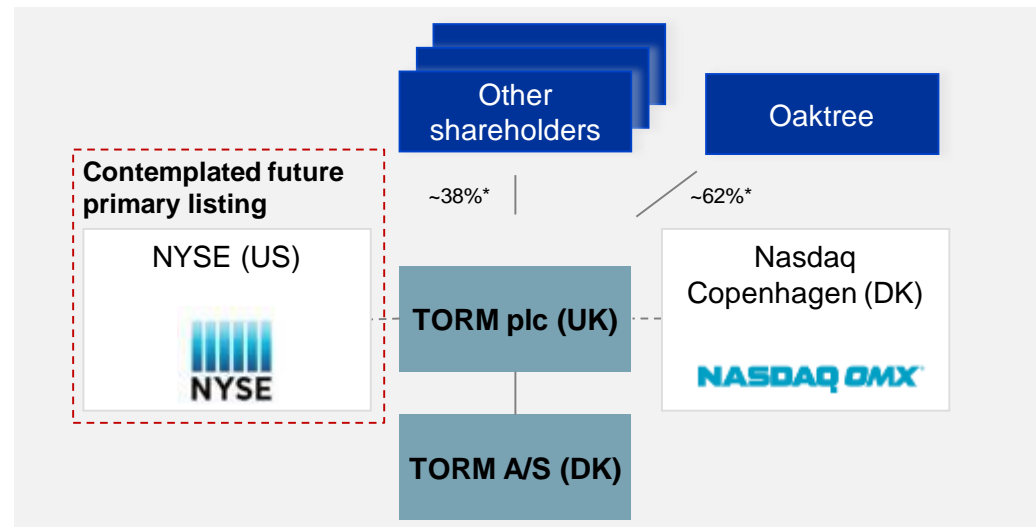
PROPOSED CORPORATE REORGANIZATION WITH THE AIM TO FACILITATE A POSSIBLE FUTURE DUAL LISTING



Current Structure - Listing of TORM A/S



New Proposed Structure – (dual) Listing of TORM plc



Share Exchange Offer

- TORM plc will make a Share Exchange Offer to acquire the entire issued share capital of TORM A/S. Existing TORM A/S shareholders who tender their shares in TORM A/S will become shareholders in TORM plc in a 1:1 exchange ratio
- TORM plc will be listed on Nasdaq Copenhagen following the completion of the Exchange Offer

Squeeze-out and delisting

- Provided that the Exchange Offer is accepted by more than 90% of all outstanding shares and voting rights in TORM A/S on a fully diluted basis, TORM plc will acquire the remaining shares in TORM A/S and delist TORM A/S from Nasdaq Copenhagen

Potential US IPO and dual listing on NYSE and Nasdaq Copenhagen

- Following the completion of the Exchange Offer, it is contemplated that TORM plc may also seek to carry out an IPO (new shares and existing shares) and implement a dual listing on
 - New York Stock Exchange ("NYSE")
 - Nasdaq Copenhagen
- The timing of an initial US offering will be determined principally by market conditions and SEC approval

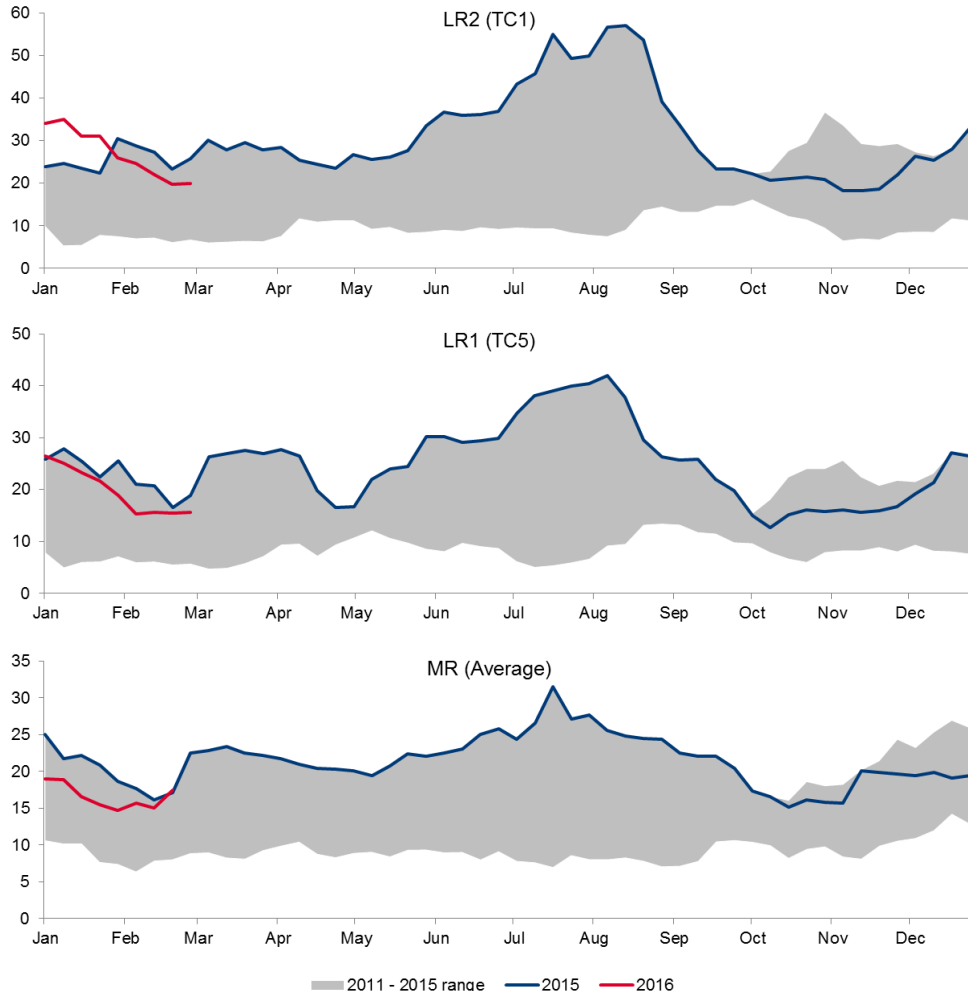
Note:

* Actual ownership percentage will depend on the achieved support for the Exchange Offer

PRODUCT TANKER FREIGHT RATES IN 2015 REACHED THE HIGHEST SINCE 2008



FREIGHT RATES IN '000 USD/DAY



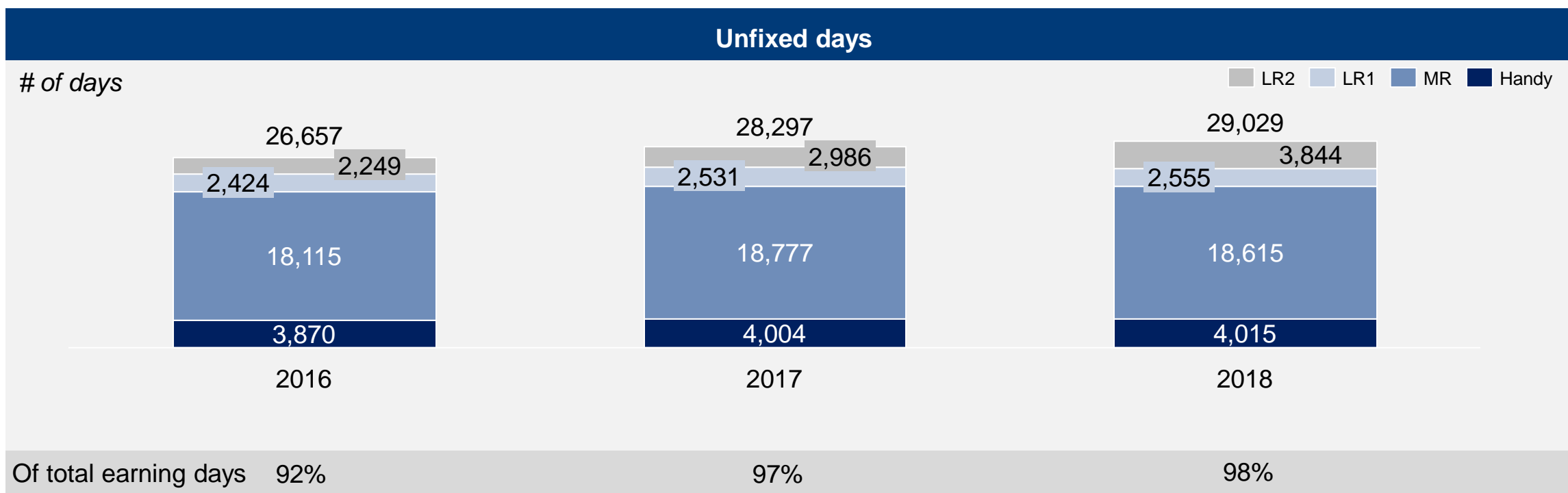
1H 2015

- Product tanker market benefitted from higher refinery margins and output of clean petroleum products
- The MR segment benefitted from strong gasoline demand in the US as well as increased USG exports to South and Latin America
- High European exports to West Africa and large volumes of naphtha to the Far East supported the LR segments
- In the East, the newly added refineries in the Middle East contributed to an increase in export volumes
- A larger part of the LR2 fleet switched into dirty trade, as freight rates for dirty vessels showed remarkable strength

2H 2015

- A seasonal reduction in US gasoline demand and declines in West African demand caused the markets to soften from high levels seen in July-August
- US clean product exports reached an all-time high in Q4, but ample tonnage supply limited improvements in rates
- China's product exports reached record highs in 2H 2015
- Strong naphtha arbitrage flows from West to East and mixed aromatics flows from Europe to China increased the number of vessels in the East
- Diesel/gasoil stocks in consuming areas rose to record levels and refinery margins contracted, and the usual Q4 freight rate spike did not occur
- Logistical bottlenecks led to forced floating storage and longer sailing routes

TORM HAS SIGNIFICANT OPERATING LEVERAGE IN THE PRODUCT TANKER MARKET



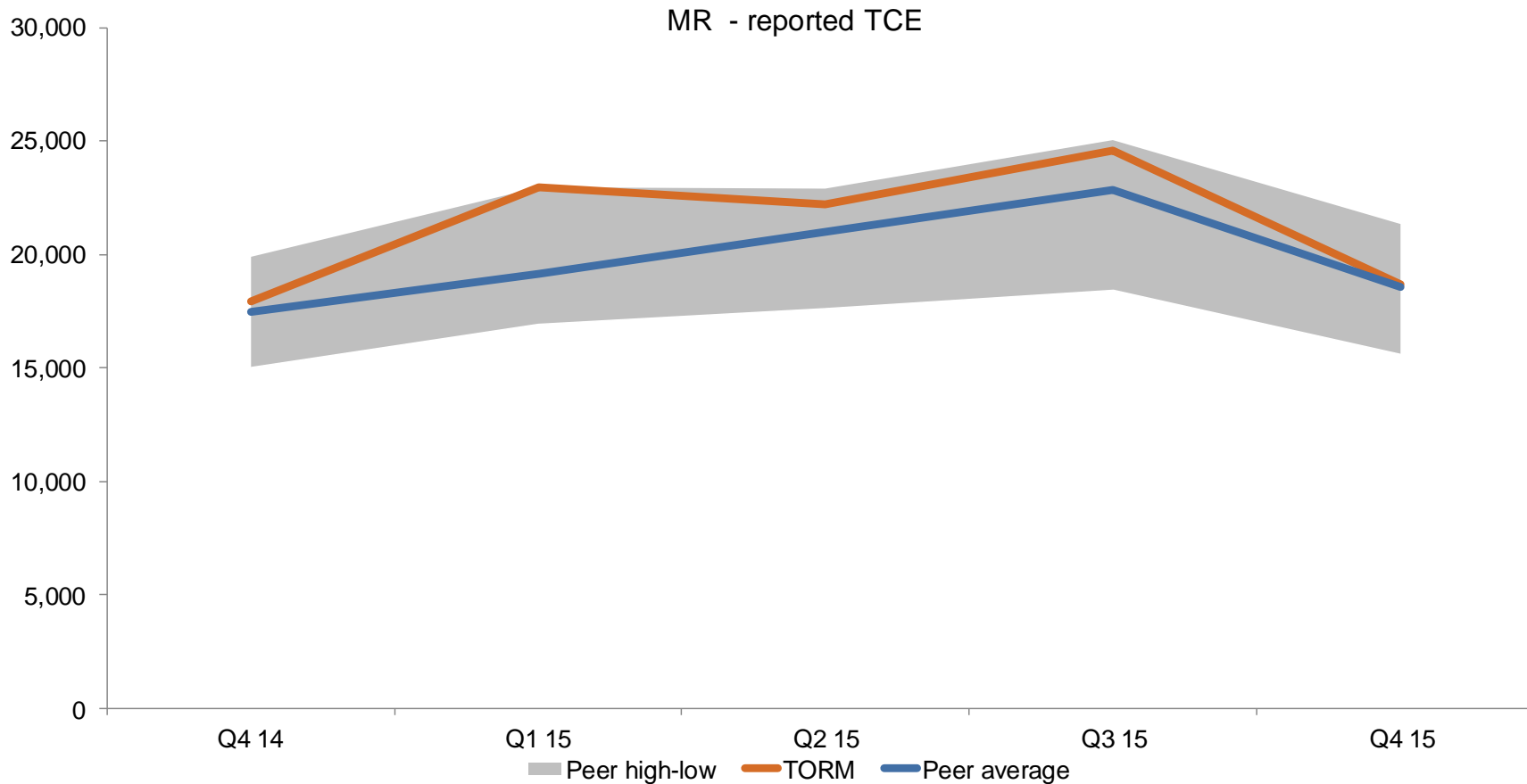
Illustrative change in cash flow generation potential for the TORM Fleet

USDm

Δ Average TCE/day	2016	2017	2018
USD 2,000	53.3	56.6	58.1
USD 1,000	26.7	28.3	29.0
USD (1,000)	(26.7)	(28.3)	(29.0)
USD (2,000)	(53.3)	(56.6)	(58.1)

PEER COMPARISON SHOWS THAT TORM HAS CONTINUED TO PERFORM COMMERCIALY DESPITE FINANCIAL DIFFICULTIES AND AN OLDER FLEET TORM

USD/day



Notes:

- Peer group is based on Ardmore (split by ECO and ECO-modified); d'Amico, Frontline 2012, Norden, BW, Teeday Tankers and Scorio
- Q4 2015 figures are missing Frontline 2012 and BW reporting is based on prospectus in 2015

FORECASTED EBITDA FOR THE COMBINED COMPANY IN THE RANGE OF USD 250M TO USD 330M FOR FY2016



	2016 full-year result	USD/day 1,000 freight rate change	USD/day 2,000 freight rate change
EBITDA (USDm)	250 – 330	+/- 27	+/- 53
Profit before tax (USDm)	100 – 180	+/- 27	+/- 53
Earnings per Share (USD)	1.6 – 2.8	+/- 0.4	+/- 0.8
Earning per Share* (DKK)	10.7 – 19.2	+/- 2.8	+/- 5.7

With 26,657 unfixed earning days as of 31 December 2015, TORM's financial result is highly exposed to freight rate fluctuations

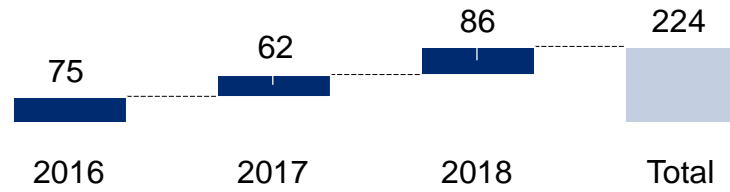
* Earning per Share in DKK is calculated assuming an USD/DKK fx rate of 6.81

TORM HAS A FAVOURABLE FINANCING PROFILE AND STRONG LIQUIDITY POSITION

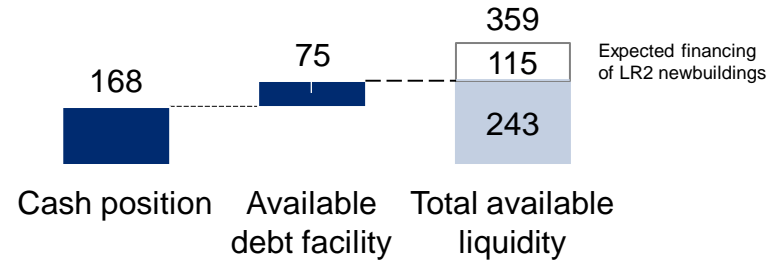


CAPEX and Liquidity (USDm)

CAPEX commitments



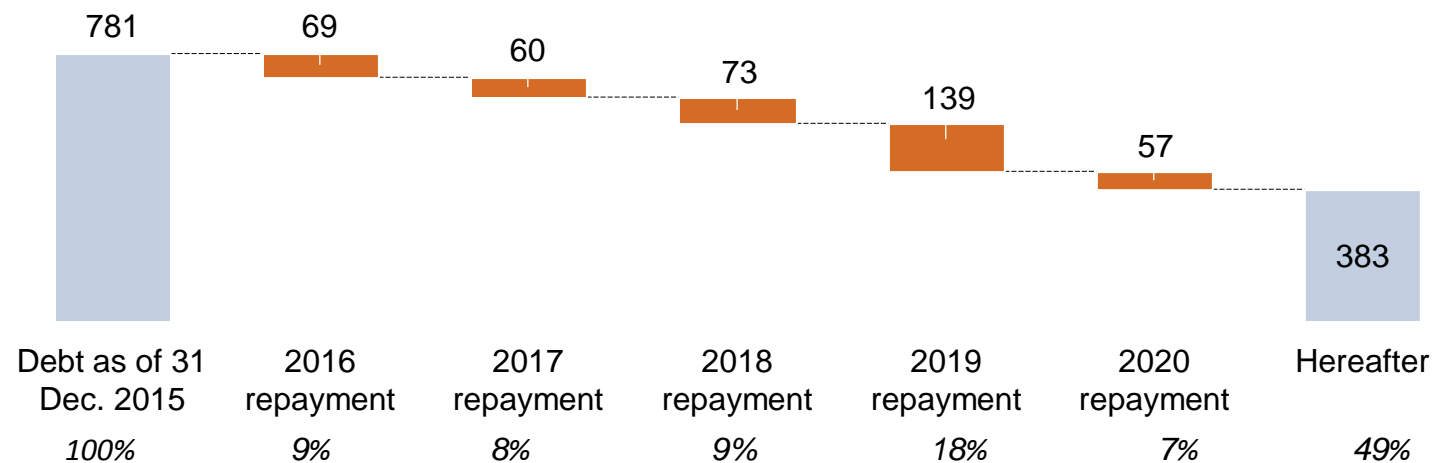
Available liquidity



TORM is well-positioned to service future CAPEX and debt commitments

Strong operational cash flows expected in 2016

Scheduled debt repayments (USDm)



Ample headroom under our attractive covenant package:

- Loan-to-Value (depending on facility)
- Minimum liquidity: USD 50m*
- Minimum book equity ratio: 25% (adjusted for market value of vessels)

Debt repayments do not include any potential cash sweep under TORM's loan facilities.

* Of which USD 20m must be cash or cash equivalents

